

Segment level: Quarterly reporting of sales, adj. EBITDA, capex, FCF, ROCE

TECHNOLOGY & INFRASTRUCTURE ¹⁾ / OTHER (Sales: €3.7 bn; adj. EBITDA €52 m)

CUSTOM SOLUTIONS

- Sales: €5.6 bn; adj. EBITDA: €852 m; ~7,000 employees
- Innovation-driven businesses with tailored solutions for customers
- Stronger role as growth driver with superior EBITDA growth

ADVANCED TECHNOLOGIES

- Sales: €6.0 bn; adj. EBITDA: €752 m; ~8,000 employees
- Efficiency-driven businesses with leading technology & cost position
- Stronger financing role with superior cash flow generation

Additives
Sales €3.7 bn

Main products:
Additives for CASE² industry
Lubricant additives
PU foam additives
Catalysts

**Health &
Care**
Sales €1.9 bn

Care Solutions
Health Care

Organics
Sales €1.7 bn

Crosslinkers
High Performance Polymers

Inorganics
Sales €2.5 bn

Silica
Hydrogen Peroxide

**Animal
Nutrition**
Sales €1.8 bn

Amino acids (e.g. Methionine)

Sub-segment level: Quarterly “IR Financials” for sales (for each of the five sub-segments)

Pro-forma FY 2023 financials

1): Business line Performance Intermediates (C4) as only remaining BL of former division Performance Materials will be included in segment “Technology & Infrastructure” until divestment

2): Coating, Adhesives, Sealants, and Elastomers

Two segments reflecting different business archetypes

